



STARTING A BUSINESS -CHECKLIST

BUSINESS NAME

LAST UPDATED

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Business Structure & Intellectual Property



AREA / ISSUE

Determine the most appropriate Business Structure for the new business venture (Company, Trust, Partnership, Sole Trader. Combination of these...).

COMMENTS

There are many options regarding the business structure to use, each has pros and cons and each suit certain circumstances better than others. It is vital to get it right upfront, it can be very costly to fix or change your structure later on. CapitalQ can provide a formal recommendation based on your circumstances.

NOTES

Along with 1.2 below this should be done upfront BEFORE anything else (including signing a Contract to buy a Business!)



AREA / ISSUE

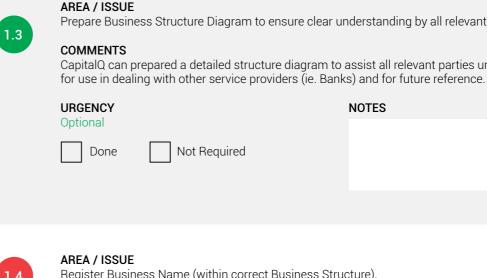
Establish the selected Business Structure.

COMMENTS

Once the appropriate structure is selected, CapitalQ can attend to its establishment including all necessary legal and evidentiary documentation.

NOTES

Along with 1.1 above this should be done upfront BEFORE anything else (including signing a Contract to buy a Business!)





Register Business Name (within correct Business Structure).

COMMENTS

In some cases a Business Name won't be necessary (ie. where a Company is used in the Business Structure), however regardless, we generally recommend a Business Name is always registered in addition to any Company Name. The Business Name must be owned in the correct entity within the Business Structure. (If the Business Name was registered earlier in the process, it will likely be owned incorrectly and it should be transferred to the correct owner within the Business Structure). CapitalQ can address this as part of Establishing the Business Structure under 1.2.

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	Done		Not Required	

Prepare Business Structure Diagram to ensure clear understanding by all relevant parties and for future reference.

CapitalQ can prepared a detailed structure diagram to assist all relevant parties understand the new business structure,

NOTES

AREA / ISSUE

Register Domain Name (within correct Business Structure).

COMMENTS

The Domain Name must be owned in the correct entity within the Business Structure. (If the Domain Name was registered earlier in the process, it will likely be owned incorrectly and it should be transferred to the correct owner within the Business Structure).

URGENCY Optional Done Not Required	NOTES	2.1	COMMENTS CapitalQ will prov	ed Federal Tax Registrations (ie. TFN / vide advice regarding registration requ strations (as part of Structure Establis)	iiren
members other than spouses it is also recommended.	ess this is very highly recommended. Where there are family CapitalQ can advise the role of such an agreement and its		High	Not Required	
	to be addressed, mechanisms to be used within the agreement to	2.2	COMMENTS	ed State Tax Registrations (ie. Payroll have substantial payroll expenses Cap red can attend to the appropriate regis Not Required	ital
AREA / ISSUE Prepare Insurance Buy / Sell Agreement. COMMENTS As above for the Shareholders / Governance Agreement URGENCY Optional Done Not Required	nt (the two can be combined if appropriate). NOTES	2.3	Migration Visas).	dustry Compulsory Registrations, Licer to be determined and addressed by the	
	will be required to undertake this task, however it can only be		High Done AREA / ISSUE	Not Required	
done correctly once the Business Structure has been e early stage their Trademarks and IP is not of sufficient kept on the radar for the future. URGENCY Optional Done Not Required	established. Many businesses don't have such items, or at the value to warrant the cost, but it should at least be considered and NOTES	2.4	Determine Due D	Date for Lodgement (and Payment if re vise based on Client circumstances and Not Required	

1.5

2 Australian Taxation Office & Related Compliance Issues

ABN / GST / PAYGW / PAYGI / FBT).

rements (as part of Structure Advice per 1.1) and will attend to ment per 1.2).

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ax) As Required.

alQ can provide advice regarding your obligations in this regard rations.

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es, etc (e.g. Professional Bodies, Industry Registrations,

Client based on their own knowledge of the Business they intend

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uired) of first Income Tax Return.

requirements.

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2.5	AREA / ISSUE If Registered for GST, Determine Due Date for Lodgen COMMENTS	nent (& payment if required) of first Business Activity Statement (BAS		cial Reporting And Compli
	CapitalQ can advise based on Client circumstances a	nd requirements.		iai neporting And Compi
	URGENCY Moderate	NOTES		
	Done Not Required		3.1 AREA / ISS Determine COMMENT	financial reporting obligations including applicatio
				an advise based on Client circumstances and requi
2.6	AREA / ISSUE If Registered for GST, Design "Tax Invoice".		URGENCY Moderate	NOTE
	COMMENTS CapitalQ can provide advice regarding requirements a designed (at least an initial compliant version) prior to	and to provide a template if required. Tax Invoice should be b issue of first invoice to a customer or client.	Done	Not Required
	URGENCY High	NOTES		
	Done Not Required		3.2 AREA / ISS Determine obligations	Due Date for Preparation and / or Lodgement of F
2.7		gement (& payment) of first Instalment Activity Statement ("IAS")		rs an advise based on Client circumstances and requ
	(may be combined with BAS above).		URGENCY Moderate	
	CapitalQ can advise based on Client circumstances a	nd requirements.	Done	Not Required
	URGENCY Moderate	NOTES		
	Done Not Required			
				SUE ore Companies exist within the Business Structure npany Statement(s).
2.8	AREA / ISSUE	gement of first Payment Summary Statement and issue of first	COMMENT	S
	Payment Summaries to Employee(s).			an advise based on Client circumstances and requi
	COMMENTS CapitalQ can advise based on Client circumstances a	nd requirements.		
	URGENCY High	NOTES		
	Done Not Required			
			AREA / ISS 3.4 Determine	
2.9	AREA / ISSUE If Registered for FBT, Determine Due Date for Lodgen	nent (and Payment if required) of first Fringe Benefits Tax Return.	COMMENT	
	COMMENTS CapitalQ can advise based on Client circumstances a	nd requirements.	CapitalQ ca URGENCY	an advise based on Client circumstances and requi
	URGENCY Moderate	NOTES	Moderate	_
	Done Not Required		Done	Not Required

pliance Obligations

cation of accounting standards.

requirements.

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t of Financial Statements and other financial reporting

requirements.

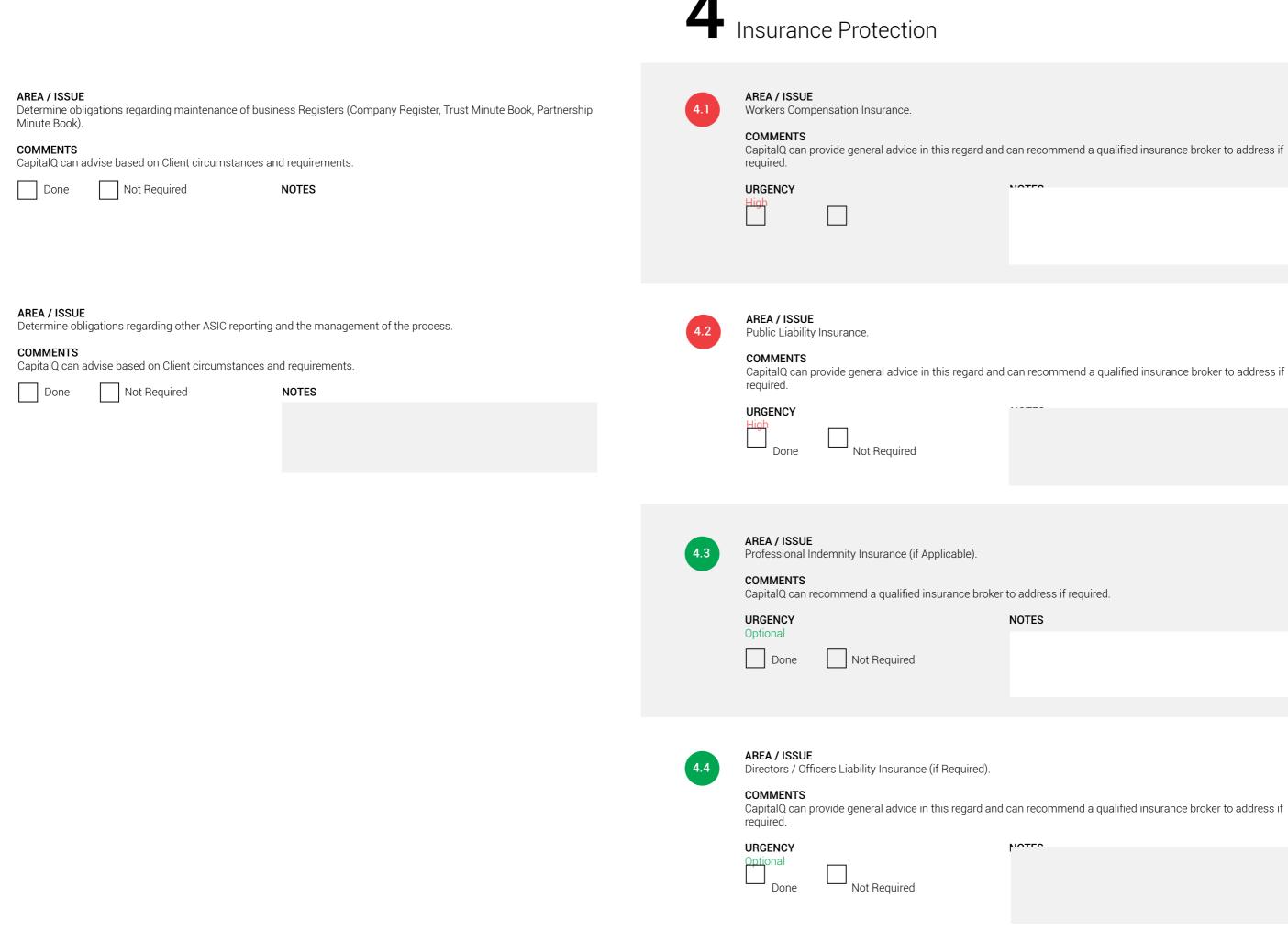
cture determine Due Date for Preparation and Lodgement of the

requirements.

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requirements.

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3.6

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			J	Employment Matters	
.5	AREA / ISSUE Contents / Fire / Glass / Insurance. COMMENTS CapitalQ can recommend a qualified insurance broker URGENCY Optional Done Not Required	o address if required. NOTES	5.1	AREA / ISSUE Ensure Awareness of Obligations Under The Fair Standards ("NES")) and Implement Required Wo COMMENTS CapitalQ can provide basic assistance and / or re recommend a qualified HR consultant if required URGENCY High Done Not Required	orkplace Poli ecommend
.6	Business Interruption Insurance. COMMENTS CapitalQ can recommend a qualified insurance broker URGENCY Optional Done Not Required	to address if required. NOTES	5.2	AREA / ISSUE Ensure Awareness of Obligations Under the Occ Policies and Procedures. COMMENTS CapitalQ can provide basic assistance and / or re recommend a qualified HR consultant if required URGENCY High	recommend
.7	AREA / ISSUE Key Man Insurance				
	COMMENTS	can recommend a qualified insurance broker to address if NOTES	5.3	AREA / ISSUE Implement Workers Compensation Insurance Por COMMENTS CapitalQ can provide general advice in this regar required. URGENCY	
.8	AREA / ISSUE Other Insurances. COMMENTS CapitalQ can recommend a qualified insurance broker URGENCY Optional Done Not Required	to address if required. NOTES	5.4	AREA / ISSUE Define Hiring Process and Ensure Awareness of COMMENTS CapitalQ can provide basic assistance and / or ra recommend a qualified HR consultant if required URGENCY Moderate Done Not Required	ecommend

2009 (Including Modern Awards and the National Employment licies.

d software systems that assist in this regard as well as

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Safety and Health Act 1984 and Implement Required WHS

d software systems that assist in this regard as well as

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nsurances Section Above).

recommend a qualified insurance broker to address if

t of Legislation on the Recruitment Process.

d software systems that assist in this regard as well as

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	recommend a qualified HR consultant if required.	nend software systems that assist in this regard as well as	5.9	AREA / ISSUE Obtain executed Employment Contract.	N
5	Award if Applicable) or Identify Applicable Award(s) an entitlements. COMMENTS CapitalQ can assist in the preparation of compliant Em	cuted by Successful Employees (Ensure Complies with Modern d prepare Employment Letter referencing Award application and ployment Agreements including engaging solicitors on your commend software systems that assist in this regard as well as NOTES	5.10	AREA / ISSUE Obtain Completed Tax File Number Declaration from En COMMENTS CapitalQ can advise based on Client circumstances and URGENCY High Done Not Required	
	High Done Not Required AREA / ISSUE Select Default Superannuation Fund for Employee Cont COMMENTS CapitalQ can advise based on Client circumstances and URGENCY High Done Not Required		5.11	AREA / ISSUE Obtain Completed Superannuation Choice Form from Er COMMENTS CapitalQ can advise based on Client circumstances and URGENCY High Done Not Required	
В	Emergency Contact Details).	Employee Personal Details in appropriate form (including nend software systems that assist in this regard as well as NOTES	5.12	AREA / ISSUE Provide Fair Work Information Statement to Employee. COMMENTS Available from Fair Work Australia. URGENCY High Done Not Required	N

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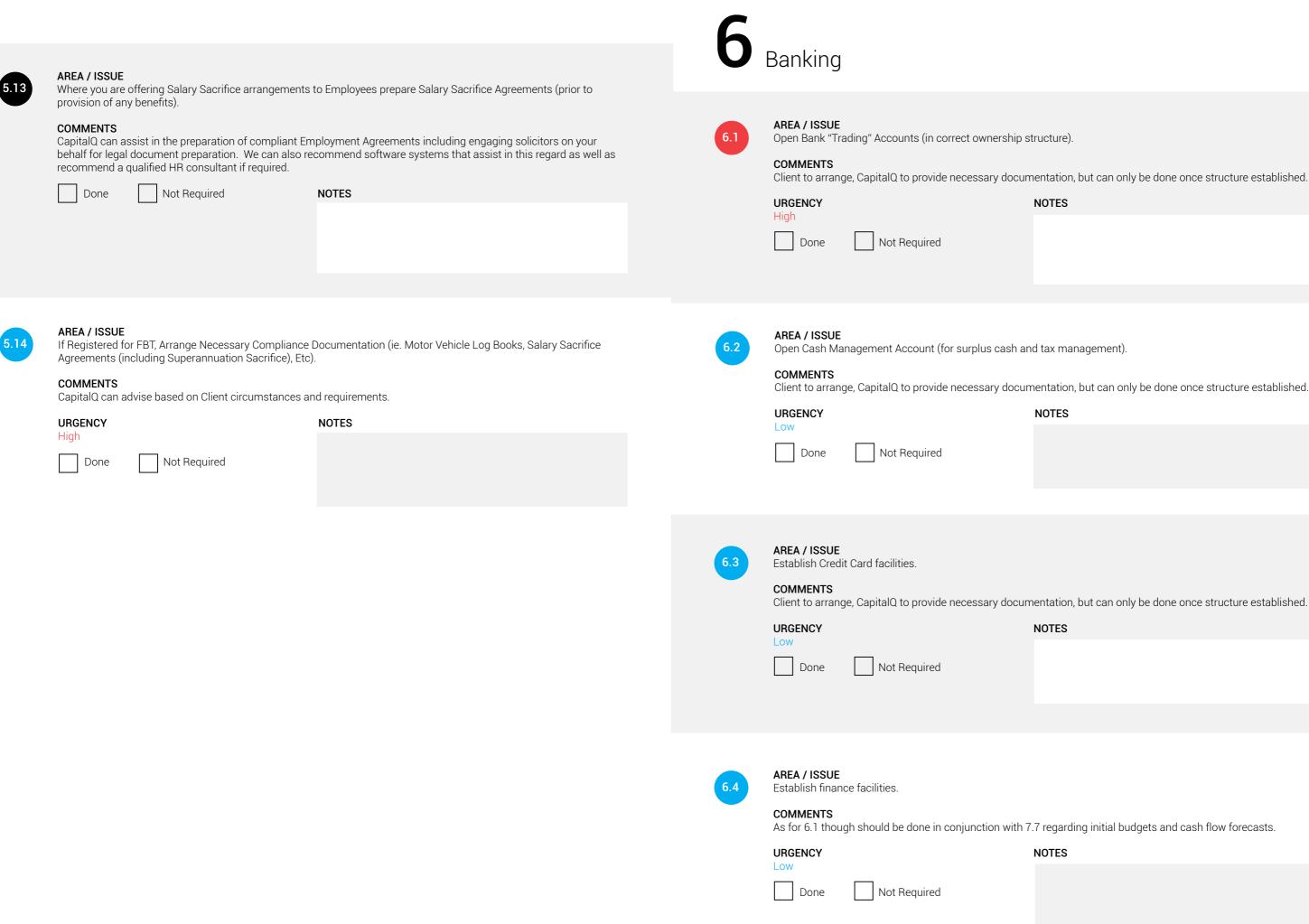
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	Accounting System Setup
AREA / ISSUE Establish BPAY facility. COMMENTS Client to arrange, CapitalQ to provide necessary documentation, but can only be URGENCY NOTES High Done Not Required	e done once structure established. AREA / ISSUE Select Accounting System. COMMENTS CapitalQ can advise based on Client circumstances and re Done Not Required Not
AREA / ISSUE Establish Merchant facility (including online merchant). COMMENTS Client to arrange, CapitalQ to provide necessary documentation, but can only B URGENCY Low Done Not Required	7.2 AREA / ISSUE Attend to Initial Setup of Accounting System . e done once structure established. COMMENTS We highly recommend allowing CapitalQ to undertake the from the beginning. The costs (direct and indirect) can be URGENCY High NOT Image: Done Not Required
	7.3 AREA / ISSUE Design Chart of Accounts (including Default tax Codes) for COMMENTS We highly recommend allowing CapitalQ to undertake the from the beginning. The costs (direct and indirect) can be URGENCY Moderate NC URGENCY Moderate Not Required
	7.4 AREA / ISSUE Attend to Report design within Accounting System. COMMENTS We highly recommend allowing CapitalQ to undertake the from the beginning. The costs (direct and indirect) can be completed by the second seco

requirements.

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ne initial set up so that it is right (and most importantly useful) be substantial if it is not done right first.

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5	AREA / ISSUE Prepare Initial Detailed Operating Budget & Cash Flow Forecasts and Enter into Accounting System (or otherwise as required). COMMENTS As for 7.1 (Many businesses try to ignore doing this, but without it the chances of cash flow and profitability issues arising are almost certain!). URGENCY High Done Not Required	7.9	AREA / ISSUE Arrange Initial Training for Relevant Staff in relation to the business. COMMENTS CapitalQ can assist based on Client circumstances and re URGENCY High Done Not Required
6	AREA / ISSUE Setup Payroll System in Accounting System (or otherwise as required). COMMENTS As for 7.1 (This is a high priority as it is very difficult, if not impossible, to comply with your employment obligations without a proper payroll system in place from the outset. Employees should not be paid until the payroll system is established!). URGENCY High Done Not Required	7.10	AREA / ISSUE Establish Key Performance Indicators (KPI's). COMMENTS CapitalQ can advise based on Client circumstances and r URGENCY Moderate Done Not Required
7	AREA / ISSUE Create Fixed Asset Register in Accounting System (or otherwise as required). COMMENTS We highly recommend allowing CapitalQ to undertake the initial set up so that it is right (and most importantly useful) from the beginning. The costs (direct and indirect) can be substantial if it is not done right first. URGENCY Moderate Done Not Required	7.11	AREA / ISSUE Determine on Frequency of Management Reports. COMMENTS CapitalQ can advise based on Client circumstances and r URGENCY Net Moderate Done Not Required
В	AREA / ISSUE Determine Accounting and Record Keeping Responsibilities (See below for further details). COMMENTS CapitalQ can advise based on Client circumstances and requirements. URGENCY High Done Not Required	7.12	AREA / ISSUE Establish Schedule and Agenda for regular Board/Manag COMMENTS CapitalQ can advise based on Client circumstances and r URGENCY Moderate Done Not Required

ne management of the finances and the accounting aspect of the

requirements.

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requirements.

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requirements.

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gement Meetings.

requirements.

8 Agree on Accounting Responsibilities (Who is responsible for...)

8.1	AREA / ISSUE Issuing of Invoices including entering into accounting COMMENTS CapitalQ can undertake as much or as little of these it URGENCY High Done Not Required		8.5	AREA / ISSUE Data entry of outgoings (supplier payments). COMMENTS CapitalQ can undertake as much or as little of these item URGENCY N High Done Not Required
8.2	AREA / ISSUE Data entry for receipts (customer payments). COMMENTS CapitalQ can undertake as much or as little of these it URGENCY High Done Not Required	ems for you as you like. NOTES	8.6	AREA / ISSUE Bank reconciliations. COMMENTS CapitalQ can undertake as much or as little of these item URGENCY High Done Not Required
8.3	AREA / ISSUE Recording and classification of accounts payables an COMMENTS CapitalQ can undertake as much or as little of these it URGENCY High Done Not Required		8.7	AREA / ISSUE Follow up of outstanding Debtors. COMMENTS CapitalQ can undertake as much or as little of these item URGENCY N High Done Not Required
8.4	AREA / ISSUE Payment of accounts payables. COMMENTS CapitalQ can undertake as much or as little of these it URGENCY High Done Not Required	ems for you as you like. NOTES	8.8	AREA / ISSUE Business Activity Statements (BAS's) preparation and loc COMMENTS CapitalQ can undertake as much or as little of these item URGENCY N High Done Not Required

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			9	Tax Planning
8.9	AREA / ISSUE Payroll processing (and payment of Net Wages). COMMENTS CapitalQ can undertake as much or as little of these it URGENCY High Done Not Required	ems for you as you like. NOTES	9.1	AREA / ISSUE Arrange reviews and planning meeting in May each year. COMMENTS CapitalQ can advise based on Client circumstances and red URGENCY Low Done Not Required
8.10	AREA / ISSUE Payroll Tax Returns preparation and lodgement. COMMENTS CapitalQ can undertake as much or as little of these it URGENCY High Done Not Required	ems for you as you like. NOTES	9.2	AREA / ISSUE If Discretionary Trust(s) included in structure, arrange for p each year before 30 June. COMMENTS CapitalQ can advise based on Client circumstances and red URGENCY NOT Low Done Not Required
8.11	AREA / ISSUE Payment of Employee PAYGW Tax. COMMENTS CapitalQ can undertake as much or as little of these its URGENCY High Done Not Required	ems for you as you like. NOTES		
8.12	AREA / ISSUE Payment of Employee Superannuation. COMMENTS CapitalQ can undertake as much or as little of these its URGENCY High Done Not Required	ems for you as you like. NOTES		

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preparation and execution of Trust Distribution Resolution

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10 What's not on the Checklist?

You will notice a few items you might otherwise expect to see included on such a list which are in fact not included. Some brief commentary regarding each is provided below.

A "Business Plan" – You hear a lot about them and they can play a significant role, but our experience is very few people actually take the time and effort to prepare a Business Plan and when they do, often people find their original plans don't survive the first interaction with a customer! If you have the resources to invest the time and money to prepare a genuine Business Plan we recommend you do and we can help extensively if you so desire, however we are realistic, we know most are not in a position to do so. Contact us to discuss the pros and cons of a Business Plan, what should be included if you do decide to prepare one and what the likely time and financial investment will be.

Conduct a "Due Diligence" (when buying an existing business) – If you are buying an existing business this is an absolute must and should be undertaken prior to your Contract to Buy becoming unconditional (which in itself should be signed within the correct structure and therefore being after completion of items 1.1 and 1.2). A Due Diligence provides comfort to you that what the Seller told you about their Business, and hence the information you used to basis your buying decision upon, is true! There are options available regarding how a Due Diligence is conducted and its extent, so talk to us before it is too late.

Undertake a "Finance Application" (to obtain funding to acquire an existing business and / or to provide working capital) – We refer to establishing finance facilities at 6.4, though if you are looking to borrow a substantial amount from a bank in order to fund your new venture the process can be substantial and should be undertaken in a considered, systemized approach to give you the best chance of success. Getting money out of banks for business purposes is not easy at present (despite the advertisements to the contrary) and if you fail to present a compelling case in the first instance, you risk ruining your chances altogether. Of course any application for finance should be undertaken within the correct structure and therefore after completion of items 1.1 and 1.2.

Disclaimer

Disclaimer: This New Business Checklist is designed to bring to the attention of our Clients some of the key asset ownership, asset protection, taxation, financial reporting, insurance, employment, banking and accounting and record keeping issues, considerations and obligations when commencing a business. The New Business Checklist is not an exhaustive list of all matters that must be considered and/or addressed when a new business is commenced. Further, the New Business Checklist does not contain specific advice and /or recommendations regarding any particular issue and should not be relied upon in the absence of tailored advice from CapitalQ Chartered Accountants. In the absence of tailored advice from CapitalQ Chartered Accountants, new business owners should make all necessary investigations of their own, to ensure all required actions are taken to properly and legitimately commence and operate any business venture.